# Seminole County Public Schools

The mission of the Seminole County Public Schools is to ensure that all students acquire the knowledge, skills, and attitudes to be productive citizens.



www.scps.k12.fl.us



School Improvement Plan 2023-2024

## Purpose and Outline of the SIP

**School Information** 

The SIP is intended to be the primary artifact used by every school with stakeholders to review data, set goals, create an action plan and monitor progress. A corollary at the district level is the Strategic Plan, designed to help district leadership make the necessary connections between school and district system initiatives supporting the district commitment to excellence and equity. The SIP is a "living document" continually monitored, refined and used by schools to guide their work throughout the year.

Provide the scho	ol's mission statement.		
Provide the scho	ol's vision statement.		

## Positive Culture & Environment

A positive school culture and environment reflects: a supportive and fulfilling environment, learning conditions that meet the needs of all students, people who are sure of their roles and relationships in student learning, and a culture that values trust, respect and high expectations. Consulting with various stakeholder groups is critical in formulating school improvement strategies that impact a positive school culture and environment.

3.	Describe how the school involved parents and the community in developing this plan and how it will be shared with all stakeholders and parents can understand.	in a language
4.	Describe how the school addresses building a positive school culture and environment.	

- 5. Identify stakeholders and their role in promoting a positive culture and environment at the school. Stakeholder groups may include teachers, students, and families of students, volunteers, and school board members. Broad stakeholder groups include early childhood providers, community colleges and universities, social services, and business partners.
  - Lake Mary High School faculty and staff ascribe to an environment of open, productive communication to uphold all aspects of our mission statement, which is "Empowering RamNation to Be Respectful, Be Responsible, Be Engaged, and Be the Change we hope to see in the world". Our commitment to providing High Expectations with High Support reaches beyond our classrooms, taking a comprehensive approach which involves all our stakeholders. Be the Change Club and Interclub Council work towards interacting with other clubs on campus to accomplish the goal of emotional safety and inclusivity on campus. PTSA works extensively to also support this goal, by engaging in initiatives to reward excellence both for teachers and students. Our SAC meets monthly to support the needs of our teachers in the classroom, setting them up with state-of-the-art equipment and materials to increase student achievement. Lake Mary High School has an extensive Business Partnership and Corporate Sponsorship program, which drives initiatives related to improving school culture. For example, at the beginning of each year, several business partners donate tangible items or monetary gifts that go back to programs like student and staff of the month. To increase post-secondary support and opportunities, we organize sessions multiple times each month with TRIO through Seminole State College. SSC and Trio have been instrumental in advising and mentoring those students who need application assistance or assistance with financial aid. Another key stakeholder group for LMHS is Rotary, who supports our "Graduate with Dignity Program" which enables several students to graduate with their classmates by providing financial support. Rotary also supports other initiatives at our school, including the food pantry, which has food for families every Friday for pick up. Lastly, Lake Mary High is proud of the Corporate Sponsorship program that is in place to support athletic programs. Local businesses pay to have their branding endorsed on our athletics fields, raising on average \$90,000 per year. In addition, the Athletics Boosters program raises another \$30,000 per year to help ensure equipment and equitable opportunities for athletic participation. Band, Drama, and JROTC also have Booster programs that support funding for their programs.
- 6. Describe how the school ensures the social-emotional needs of all students are being met, which may include providing counseling, mentoring and other pupil services.

# Effective Leadership

List the members of the leadership team. Describe the roles and responsibilities of the team.			
Name	Title	Email	
Responsibilities:			
Name	Title	Email	
Responsibilities:			
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Name	Title	Email	
Responsibilities:			

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Title	Email
Title	Email
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8. List the members of the literacy leadership team. Describe the roles and responsibilities of the team.

Name	Title	Email
Responsibilities:		
Name	Title	Email
Responsibilities:		

9.	Describe the role of the literacy coach in meeting the needs of students, faculty, and families?

# Student Transition and Readiness

PreK-12 Transition	
10. Describe the strategies the school employs to support incoming and outgoing cohorts of students in the transition from one school level to anothe	r.
College and Career Readiness	
11. Describe the strategies the school uses to advance college and career awareness, which may include establishing partnerships with business, indu community organizations.	stry of

12. Identify the career and technical education programs available to students.

The Career and Technical Education programs at Lake Mary are Digital Design, Web Development, Drafting and Illustrative Design, Television Production, Commercial Photography, Automation and Production, Early Childhood Education, and Food Preparation. Students can earn certifications for successful completion of both the course and industry certification testing in the following areas: 1. Digital Design: Adobe Certified Associate in Photoshop, InDesign, Illustrator, Anime, and Premiere 2. Web Development: Adobe Certified Associate in Photoshop, Dreamweaver, and Flash 3. Drafting & Illustrative Design: Autodesk Certified User 4. TV Production: CIW Social Media Strategist 5. Commercial Photography Technology: Adobe Certified Associate in Photoshop 6. Automation and Production: NIMS Certification 7. Introduction to Information Technology (IIT): CompTIA+ Fundamentals 8. Early Childhood Education: ServSafe Certification 9. Nutrition and Food Science: ServSafe Certification

#### Every Student Succeeds Act

#### **Every Student Succeeds Act - ESSA**

The Every Student Succeeds Act (ESSA) was enacted by the US Department of Education in 2015 requiring each state to have a plan for ensuring the achievement of all students. ESSA requires the calculation of Federal Percent of Points Index (FPPI) that measures academic achievement of student subgroups. Florida's FPPI includes student achievement data associated with the Florida Accountability school grade components and English Language Proficiency progress as measured by the ACCESS for English Language Learners 2.0 assessment.

Schools with subgroups scoring below 41% of the points possible on the FPPI, must develop targeted support plans to accelerate learning for students in these subgroups.

If your school appears on the ESSA Findings List, please list your subgroups with an FPPI below 41%.

Subgroups Scoring Below 41%	
1 <sup>st</sup> finding	
<sup>2nd</sup> finding	
B <sup>rd</sup> finding	

#### Excellence and Equity Focus on Quality Instruction

Seminole County Public Schools will strive for excellence in all classrooms for all students.

- A. Lessons aligned to state academic standards with the goal of mastery by the end of the course
- B. Ongoing feedback loops between leadership, teachers, students, and families
- C. Teachers and leaders working in collaborative PLCs addressing the four PLC questions:
  - 1. What do we want all students to know and be able to do?
  - 2. How we will know if they learn it?
  - 3. How will we respond when some students do not learn?
  - 4. How will we extend the learning for students who are already proficient?

Action plans are aligned to the following Key Performance Indicators found within the SCPS Strategic Plan: B1.1, B2.3 and B2.7 and designed to accelerate learning for students in all subgroups, inclusive of ESSA and RAISE

All SCPS schools serving K-8 students have an Early Warning system in place that is in compliance with s. 1001.42(18)(b), F.S; SCPS academic intervention/support programs and/or dropout prevention programs reflected per s. 1003.53(2)(b), F.S.

# Excellence and Equity Focus on Quality of Instruction

Action Plan 1A – Identified Area 1	
Describe the actions/strategies that will be implemented to address the Action Plan:	
What evidence/data will there be to reflect monitoring for this strategy/action?	
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
Deliverable due dates	
Persons responsible	

# Excellence and Equity Focus on Quality of Instruction

Action Plan 1B – Identified Area 2	
Describe the actions/strategies that will be implemented to address	ss the Action Plan:
What evidence/data will there be to reflect monitoring for this str	rategy/action?
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
Deliverable due dates	
Persons responsible	

## Excellence and Equity Focus on Quality of Instruction

# **Action Plan 2 – Professional Learning Communities** Increase the effectiveness and functionality of all Professional Learning Communities. What do we want all PLCs to know and be able to do? How will we know if they are accomplishing it? How will school leaders respond when teachers need support? How will we extend professional learning for teachers? Will professional development be needed? (Yes or No)

# Excellence and Equity Focus on Quality Instruction Action Plan 1A PD Plan

Action Plan 1A
PD Activity
Dates
How will PD Activity improve instruction and use of assessment data?
PD Participants
Persons responsible

# Excellence and Equity Focus on Quality Instruction Action Plan 1B PD Plan

Action Plan 1B
PD Activity
Dates
How will PD Activity improve instruction and use of assessment data?
PD Participants
D
Persons responsible

# Excellence and Equity Focus on Quality Instruction Action Plan 2 PD Plan

Action Plan 2

Increase the effectiveness and functionality of all Professional Learning Communities.	
PD Activity	
Dates Control of the	
How will PD Activity improve instruction and use of assessment data?	
PD Participants	
Persons responsible	
ersons responsible	

## Excellence and Equity Focus on Conditions for Learning

#### **Excellence and Equity Focus: Conditions for Learning**

The district has identified the conditions for learning as physical safety, student wellness, attendance, teacher-student relationships, social-emotional learning and student conduct. System focus on continuous improvement of these conditions will benefit student learning.

- A. Focus on campus safety
- B. Development of a culture where student voice and belonging is valued
- C. Sharing collective responsibility for the success of all students in the school

Action plans are aligned to the following Key Performance Indicators found with the SCPS Strategic Plan System Initiative D: Conditions for Learning

# Excellence and Equity Focus on Conditions for Learning Action Plan

#### Action Plan 3 - Building relationships that lead to students having a trusted adult on campus

Describe the actions/strategies that will be implemented to addres	es the Action Plans	
Describe the actions/strategies that will be implemented to addres	ss the Action Figure	
What evidence/data will there be to reflect monitoring for this stra	ategy/action?	
Will professional development be needed? (Yes or No)		
When will this action/strategy take place?		
Deliverable due dates		
Persons responsible		

# Excellence and Excellence and Equity Focus on Conditions for Learning Action Plan

#### **Action Plan 4 - Proactive Measures to Address Student Behaviors**

Describe the actions/strategies that will be implemented to addre	ess the Action Plan:	
What evidence/data will there be to reflect monitoring for this st	rategy/action?	
Will professional development be needed? (Yes or No)		
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When will this action/strategy take place?		
when will this declor/strategy take place.		
Deliverable due dates		
Persons responsible		

# Excellence and Equity Focus on Conditions for Learning Action Plan 4 PD Plan

Complete the following if you will offer PD associated with Action Plan 4. Action Plan 4		
PD Activity		
Dates		
How will PD Activity improve instruction and use of assessment data?		
PD Participants		
Persons responsible		

#### Excellence and Equity Focus on Skills for Future Ready Graduates

#### Essential Instructional Priority #3: Skills for Future Ready Graduates -

Seminole County Public Schools will prepare each student for academic and career success in the 21st century by offering relevant real-world experiences and a rigorous learning environment.

- A. Develop and implement programs, coursework, and opportunities to support the real-world application of the Skills for Future Ready Graduates through active involvement in and pursuit of college, career, and /or military.
- B. Provide advisement, resources, course progressions and targeted support for Advanced Placement, International Baccalaureate, dual enrollment, and/or coursework that leads to industry certification.
- C. Prepare and support all students to graduate with their age-appropriate cohort.

SCPS high schools review feedback reports on graduation rate, acceleration and post-secondary success per s. 1008.37(4), F.S.

The below action plans are aligned to the following Key Performance Indicators found within the SCPS Strategic Plan: A.1, B.2.6-7, C. High 1-2 and designed to accelerate learning for students in all subgroups, inclusive of ESSA.

#### Action Plan 5 - College and Career Acceleration

Increase student access and performance on Advanced Placement, Inter baccalaureate, Dual Enrollment and Industry Certifications to achieve 100% College and Career Acceleration by 2025.

Describe the actions/strategies that will be implemented to address	ss the Action Plan:
What evidence/data will there be to reflect monitoring for this str	ategy/action?
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
Deliverable due dates	
Persons responsible	

Action Plan 6 – Operation Graduation - ELA		
Describe the actions/strategies that will be implemented to address	ss the Action Plan:	
What evidence/data will there be to reflect monitoring for this str	rategy/action?	
Will professional development be needed? (Yes or No)		
When will this action/strategy take place?		
Deliverable due dates		
Persons responsible		

Action Plan 7 – Operation Graduation - Mathematics	
Describe the actions/strategies that will be implemented to address	ss the Action Plan:
What evidence/data will there be to reflect monitoring for this str	ategy/action?
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
Deliverable due dates	
Persons responsible	

#### Action Plan 8 – Graduation Readiness – Grades 9 – 11 English Language Arts (ELA)

Create instructional strategies and assessment-based alignment to increase the percentage of students in grades 9-11 demonstrating proficiency that will lead to their ELA assessment graduation requirement.	
Describe the actions/strategies that will be implemented to address	s the Action Plan:
What evidence/data will there be to reflect monitoring for this str	ategy/action?
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
Deliverable due dates	
Persons responsible	

#### Action Plan 9 - Graduation Readiness - Grades 9 - 11 Mathematics

Create instructional strategies and assessment-based alignment to increase the percentage of students in grades 9-11 demonstrating proficiency that will lead to their Math assessment graduation requirement

Describe the actions/strategies that will be implemented to address	ess the Action Plan:	
What evidence/data will there be to reflect monitoring for this stra	rategy/action?	
Will professional development be needed? (Yes or No)		
When will this action/strategy take place?		
Deliverable due dates		
Persons responsible		

## Excellence and Equity Focus on Skills for Future Ready Graduates Action Plan 5 PD Plan

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Increase student access and performance on Advanced Placement, Inter baccalaureate, Dual Enrollment and Industry Certifications to achieve 100% College and Career Acceleration by 2025.

PD Activity	
Dates	
How will PD Activity improve instruction and use of assessment	data?
PD Participants	
Persons responsible	

# Excellence and Equity Focus on Skills for Future Ready Graduates Action Plan 6 PD Plan

Action Plan 6
PD Activity
Dates
How will PD Activity improve instruction and use of assessment data?
PD Participants
Persons responsible

# Excellence and Equity Focus on Skills for Future Ready Graduates Action Plan 7 PD Plan

Action Plan 7
D Activity
Dates
Iow will PD Activity improve instruction and use of assessment data?
D Participants
ersons responsible

# Excellence and Equity Focus on Skills for Future Ready Graduates Action Plan 8 PD Plan

Action Plan 8
Create instructional strategies and assessment-based alignment to increase the percentage of students in grades 9-11 demonstrating proficiency that will lead to their ELA assessment graduation requirement.
PD Activity
Dates
How will PD Activity improve instruction and use of assessment data?
PD Participants
Persons responsible

## Excellence and Equity Focus on Skills for Future Ready Graduates Action Plan 9 PD Plan

Action	Plan	9
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Create instructional strategies and assessment-based alignment to increase the percentage of students in grades 9-11 demonstrating proficiency that will lead to their Math assessment graduation requirement.

PD Activity	
D.4	
Dates	
How will PD Activity improve instruction and use of assessment	data?
PD Participants	
Persons responsible	

Utilize your school's BPIE to complete the following section of the SIP.

#### **Best Practices for Inclusive Education (BPIE)**

- A. Supports implementation of improved inclusive practices for students with disabilities
- B. Designed to identify priority needs and organize resources
- C. Supports development of short and long term improvement strategies
- D. Aligns with the district level BPIE

Once every 3 years, each school shall complete a Best Practices in Inclusive Education (BPIE) assessment and include improvement efforts in the school district's exceptional student education policies and procedures. The due date of the new BPIE is 3 years of less from the written date. § 1003.57, Florida Statutes

Type in text of the BPIE indicator selected and select the status:

Indicator	Status
BPIE Indicator 1 –	
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BPIE Indicator 2 –	I
	I
	I
	I
BPIE Indicator 3 –	I
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Topic Area - BPIE Indicator 1	
Describe the actions/strategies that will be implemented to address the focus area:	
Deliverable due dates	
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
What evidence/data will there be to reflect monitoring for this strategy/action?	
D 41	
Persons responsible	

Topic Area - BPIE Indicator 2	
Describe the actions/strategies that will be implemented to address	the focus area:
Deliverable due dates	
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
What avidence/data will though a to noffeet manitoning for this street	taavilaatian?
What evidence/data will there be to reflect monitoring for this strat	legy/action?
Persons responsible	

Topic Area - BPIE Indicator 3	
Describe the actions/strategies that will be implemented to addre	ss the focus area:
Deliverable due dates	
Will professional development be needed? (Yes or No)	
When will this action/strategy take place?	
What evidence/data will there be to reflect monitoring for this str	rategy/action?
Persons responsible	

# BPIE PD Plan

Complete this page if you are offering PD aligned to BPIE Action Plans.
Topic Area:
PD Activity
Dates
How will PD Activity improve instruction and use of assessment data?
PD Participants
Persons responsible